

PgMP® – Program Management Professional

Lead programmes that deliver strategic benefits, and prepare for the PMI PgMP application and exam.

DURATION

4 days · 32 hours

LEVEL

Expert

CURRICULUM

12 modules · 5 labs

DELIVERY

Live online, Onsite,
Corporate

Course overview

Programme managers coordinate several related projects so that together they deliver benefits that no single project could. The work is strategic: aligning with organisational goals, managing benefits over time, engaging senior stakeholders and setting up governance that lets component projects move quickly without losing control. PgMP is PMI's certification for experienced programme managers, and this four-day course prepares you for it.

Day one covers strategic alignment: business cases, programme charters, roadmaps and how programmes relate to portfolios and organisational strategy. Day two focuses on benefits management, from identifying and analysing benefits to planning, delivering, transitioning and sustaining them. Day three deals with stakeholder engagement and programme governance, including governance boards, decision rights, assurance and risk. Day four covers the programme life cycle, from definition through delivery to closure, and finishes with exam strategy.

The course uses one programme case throughout. You will build a benefits register and map, design a governance structure, analyse stakeholders at executive level and plan a programme roadmap. These exercises reflect the judgement-based questions in the exam and the kind of experience you need to describe in your application.

PgMP has a demanding application, including a panel review of your programme experience before you can sit the exam. We explain how to describe your experience clearly. This course is aligned to the PgMP exam as published by PMI; confirm the current outline, eligibility and fees on the PMI website before applying.

Highlights

- 32 hours of live, trainer-led sessions
- Covers all five programme performance domains
- Case workshops on benefits and governance
- Guidance on the panel review application
- Scenario questions and mock exam

What's included

- Trainer with programme management experience
- Plan aligned to the programme performance domains
- Single programme case used across the course
- Benefits, governance and roadmap workshops
- Guidance on the application and panel review
- Scenario questions and mock exam
- Course completion certificate from Ace Skills Consulting

Who this course is for

Who should attend

- Programme managers and senior project managers
- PMO leaders and portfolio managers
- Delivery directors managing multiple related projects
- PMP holders progressing to programme roles

Prerequisites

- Substantial project and programme management experience, as required by PMI
- Familiarity with project management concepts at PMP level

Detailed curriculum — 4 days, 32 hours, 12 modules, 5 hands-on labs

Day 1 Strategic Alignment

8 hours

1.1 Programme fundamentals

- Programmes vs projects and portfolios
- Programme management principles
- Programme manager role

1.2 Strategic alignment

- Organisational strategy and vision
- Programme charter
- Business case
- Environmental assessment

LAB Build a programme business case and charter · 50 min

1.3 Roadmap

- Programme roadmap
- Programme risk strategy
- Component identification

LAB Draft a programme roadmap · 35 min

Day 2 Benefits Management

8 hours

2.1 Identifying benefits

- Benefit types
- Benefits mapping
- Benefits register

2.2 Planning and delivering benefits

- Benefits realisation plan
- Monitoring benefits delivery
- Benefit measures and owners

LAB Create a benefits map and register · 50 min

2.3 Transition and sustainment

- Transitioning benefits to operations
- Benefits reviews
- Sustaining benefits

Day 3 Stakeholders and Governance

8 hours

3.1 Stakeholder engagement

- Stakeholder identification at programme level
- Executive communication
- Engagement planning

LAB Analyse stakeholders for a transformation programme · 40 min

3.2 Programme governance

- Governance boards and roles
- Programme assurance and audits
- Decision rights and escalation
- Governance of component projects

LAB Design a programme governance structure · 45 min

3.3 Risk and change

- Programme risk management
- Change management at programme level
- Issue escalation

Day 4 Life Cycle Management and Exam Readiness

8 hours

4.1 Programme life cycle

- Programme definition
- Programme closure
- Programme delivery and component integration

4.2 Supporting activities

- Programme financial management
- Procurement and quality at programme level
- Resource management

4.3 Exam readiness

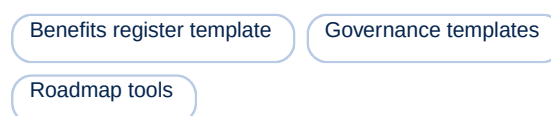
- Application and panel review tips
- Mock exam and review
- Scenario questions

Skills and tools

Skills you will build



Tools used in class



Certification exam

This course is aligned to the exam below and prepares you for it. The exam itself is booked and taken with the vendor.

Exam	Program Management Professional (PgMP)
Exam code	PgMP
Official page	https://www.pmi.org/certifications/program-management-pgmp

Exam skill areas covered

- Strategic Alignment
- Benefits Management
- Stakeholder Engagement
- Governance
- Lifecycle Management

Exam details are pending verification. Confirm the current exam code, format and fee on the official vendor page before booking.

Frequently asked questions

What is the panel review?

Before the exam, PMI reviews your application and programme experience. Applicants must pass this review to become eligible.

Do I need PMP first?

PMP is not required, but PMI sets substantial project and programme experience requirements. Check the current criteria on the PMI website.

Is the exam fee included?

No. You apply and pay directly with PMI.

Can our PMO attend together?

Yes. We run private batches for corporate PMO teams, online or onsite.

Book a batch or talk to an advisor

Course page: aceskillsconsulting.com/course/pgmp-program-management-professional · Email: info@aceskillsconsulting.com

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Curriculum generated on 23 Oct 2026; topics and order may be adjusted by the trainer to suit each batch.